

TELFORD & WREKIN COUNCIL

SMT – 9TH SEPTEMBER 2019

HWB – 26TH SEPTEMBER 2019

REFRESH OF HEALTH & WELLBEING STRATEGY

REPORT OF ASSISTANT DIRECTOR HEALTH & WELLBEING

LEAD CABINET MEMBER – CLLR ANDY BURFORD

PART A) – SUMMARY REPORT

1. SUMMARY OF MAIN PROPOSALS

- 1.1 The development of a Joint Health and Wellbeing Strategy is a statutory requirement placed upon the Health and Wellbeing Board under the Health and Social care Act 2012. The current strategy covers the period 2016 to 2019 and therefore there is a need to review the Health & Wellbeing Strategy for the years 2020 to 2023. It is proposed that a 'light touch' refresh the Strategy is undertaken, building upon the engagement already taken and planned as part of our approach to Integrated Place Based Working, during the autumn.
- 1.2 This paper proposes a strategic framework for the new Health & Wellbeing strategy and a process for refreshing the priorities.

2. RECOMMENDATIONS

The Health & Wellbeing Board is asked to endorse that:

- 2.1 The strategic objectives of the Integrated Place Partnership should form the strategic framework for the new Health & Wellbeing Strategy. These are:
 - Building Community Capacity and Resilience
 - Prevention and Healthy Lifestyles
 - Early Access to Advice and Information
 - Integrated Care and Support Pathways
- 2.2 The new Health & Wellbeing Strategy should include 'improving outcomes for giving every child the best start in life' and for 'improving outcomes for complex vulnerable groups' and
- 2.3 Approve the process for refreshing priorities against the above framework.

3. SUMMARY IMPACT ASSESSMENT

COMMUNITY IMPACT	Do these proposals contribute to specific Co-Operative Council priority objective(s)?	
	Yes	Improving Health & Wellbeing
	Will the proposals impact on specific groups of people?	
	Yes	This plan is about refreshing the health & wellbeing strategy – the implantation of which should improve wellbeing for a range of specific groups and narrow health inequalities.
TARGET COMPLETION/DELIVERY DATE	It is proposed that the new strategy will be from 2020 to 2023.	
FINANCIAL/VALUE FOR MONEY IMPACT	Yes/No	<p>The Council receives a ring fenced grant from Public Health England which enables the Authority to discharge its Public Health responsibilities, some of which are detailed in the Health & Well-being Strategy.</p> <p>The grant allocation for 2019/20 is £12.012m. The allocation for 2020/21 is expected to rise by 3.4% as announced in the Spending Round on 4th September. The detailed settlement information for individual authorities will be published in later in the calendar year.</p> <p>In 2019/20 60% of the grant will be used to commission services from external providers and 40% will be used to fund Council services which are provided directly, of which £1.1m has been allocated to services within our Health & Well-Being Service which target Prevention and Healthy Lifestyles. A further £0.2m is available in one of funding in Public Health reserves.</p> <p>The funding outlook for the Council beyond the end of the current financial year is unclear with the Government proposing significant changes to the local government finance system which are scheduled to be implemented in April 2021. However, using best available information, it is currently anticipated that the Council will need to identify around £25m of additional budget savings over the next two years (2020/21 and 2021/22). This may impact on the overall funding available to deliver the work streams contained in this report.</p> <p><i>(ER – 06.09.2019)</i></p>
LEGAL ISSUES	Yes	Section 116A of the Local Government and Public Involvement in Health Act 2007 (as amended) places a duty upon the Council and each of its partner clinical commissioning groups (CCGs) to prepare a joint health and wellbeing strategy for meeting the needs included in the Joint Strategic Needs Assessment [JSNA] by exercising the functions of the Council, the National Health Service Commissioning Board or the CCGs.

		<p>Consideration must be given to whether the needs could be met more effectively by arrangements under Section 75 National Health Service Act 2006 [2006 Act].</p> <p>The partners must have regard to the mandate published by the Secretary of State under Section 13A 2006 Act and any guidance issued by the Secretary of State.</p> <p>The partners must involve the Local Healthwatch organisation and the people who live and work in the area in its preparation and must publish the strategy</p> <p>The partners may also include a statement on how arrangements for the provision of health related services in the area could be more closely integrated with arrangements for the provision of health services and social care services.</p> <p>The statutory guidance upon Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies was last issued by the Secretary of State on 26th March 2013.</p> <p>KF 05.09.2019</p>
OTHER IMPACTS, RISKS & OPPORTUNITIES	Yes/No	Once the strategy is developed impacts, risks and opportunities can be assessed.
IMPACT ON SPECIFIC WARDS	Yes/No	Borough-wide impact but with targeted action in some wards in order to narrow health inequalities.

PART B) – ADDITIONAL INFORMATION

4. BACKGROUND

- 4.1 The development of a Joint Health and Wellbeing Strategy is a statutory requirement placed upon the Health and Wellbeing Board under the Health and Social care Act 2012. The current strategy covers the period 2016 to 2019 and therefore there is a need to review the Health & Wellbeing Strategy for the years 2020 to 2023. It is proposed that a 'light touch' refresh the Strategy is undertaken, building upon the engagement already taken and planned as part of our approach to Integrated Place Based Working, during the autumn.
- 4.2 The core aim of the Health and Wellbeing Strategy is to develop local evidence based priorities for developing local programmes and services that will improve the health and wellbeing of our residents and reduce inequalities. One of the core purposes of the Board is that it drives partnership working to develop closer integration and approaches that are person-centred and community centred.
- 4.3 The Health & Wellbeing Strategy should be informed by the JSNA. The latest JSNA is being presented to the Health & Wellbeing Board (agenda item x). The key findings of the JSNA should drive the development of priority outcomes and actions that local authorities, the local NHS and other partners need to take to meet health and social care needs and to address the wider determinants that impact on health and wellbeing. The development of 'population health management' across the Sustainable Transformation Partnership (STP) where intelligence is to be developed more collaboratively will support JSNA development going forward.

5. POLICY CONTEXT

- 5.1 Telford & Wrekin Council has agreed its 4 Year Programme to invest, protect and care for the borough and makes a number of pledges against the following themes:
- Protect and support our most vulnerable children and adults
 - Securing the best start in life for Children & Young People
 - Protect and create jobs as a 'Business Supporting, Business Winning Council'
 - Improve local people's prospects through better education, skills and training
 - Keep neighbourhoods are safe, clean and well connected
 - Support communities and those most in need and work to give residents have access to suitable housing
 - Improving health & wellbeing across Telford & Wrekin
 - Protect and champion our environment, culture and heritage.
- 5.2 Many of these themes are supporting action to tackle the wider determinants of health – housing, community safety, inclusive economic development, jobs and skills, leisure and culture. The 'Improving Health & Wellbeing' and 'Best Start in Life' themes have a strong focus on investment in prevention and community based services, mental health and building more resilient communities. The Council clearly wants to drive partnership working and integration and will continue to stand up against the loss of NHS services from the borough.

- 5.3 The national NHS Long Term Plan is driving NHS policy. This plan sets out the direction for local CCGs to become larger more strategic organisations and empowering 'Placed Based Working' coterminous with Local Authorities. Telford & Wrekin and Shropshire CCGs are proposing to form a new Strategic Commissioning Organisation in April 2020.
- 5.4 The NHS Long Term Plan has a number of strategic objectives:
- A new Service Model for the 21st century including to boost 'out of hospital' care, developing more personalised care and increasing digitally enabled care
 - More NHS action on prevention and health inequalities including smoking, obesity, alcohol, air pollution and stronger action on health inequalities
 - Further progress on care quality and outcomes including best start in life and major health conditions.

CURRENT STRATEGY & PRIORITIES

- 5.5 The current Health and Wellbeing Strategy 2016-2019 was based upon an approach that supported and developed community assets and strengths and harnessing the skills of local residents and organisations. It set three broad priorities:
- Encouraging healthier lifestyles
 - Improving mental wellbeing and health
 - Strengthen our communities and community based support.
- 5.6 More recently it has set within these broad priorities three cross-cutting priorities – tackling the 'Toxic Trio' of Mental Health, Substance Misuse and Domestic Abuse and addressing issues of 'Excess Weight' and 'Social Isolation'.
- 5.7 The Health & Wellbeing Board has received regular updates against these broad priorities and the cross-cutting themes together with updates from its constituent partnerships. Each year the Board has received an outcomes progress report – the latest of which was presented to the Board in June 2019. The Board has also considered the Director of Public Health's Annual Reports that have focussed on some of these themes and this year's focusses on progress across the last six years since Public Health transferred to the Council and the Health & Wellbeing Board was set up.
- 5.8 The report of the Integrated Place Partnership is on the Health & Wellbeing Board agenda at appendix x. This partnership is accountable to this Board and to Shropshire and Telford & Wrekin Sustainability and Transformation Partnership (STP) for the 'Prevention', 'Integration' and Placed Based' working elements of their work.
- 5.9 It is recommended that the strategic objectives of this partnership should form the strategic framework for the new Health & Wellbeing Strategy. This would ensure that the emergent Health & Wellbeing Strategy clearly aligns with STP plans.

PROPOSED STRATEGIC FRAMEWORK

5.10 The proposed framework for the new Health & Wellbeing Strategy is therefore proposed to be:

- Building Community Capacity and Resilience
- Prevention and Healthy Lifestyles
- Early Access to Advice and Information
- Integrated Care and Support Pathways

5.11 The Integrated Place Partnership has focussed on a set of outcomes which are adult focussed particularly around frail older people and it is therefore recommended that, if the above proposed framework, is adopted – the outcomes for our new Health & Wellbeing Strategy include those focussing on ‘Giving Every Child the Best Start in Life’ and on ‘Improving the outcomes for complex vulnerable groups’ such as those suffering from conditions linked to Mental Health, Substance Misuse and Domestic Abuse.

PROPOSED PROCESS TO ENGAGE & REFRESH

5.12 Each partnership has based their current priorities on intelligence and engagement with key stakeholders. The development of the refreshed Health & Wellbeing Strategy needs to build upon this and agree a set of key priorities using the new framework. The Health & Wellbeing Board will engage with each partnership to take this forward.

5.13 The Board recognises that more engagement needs to take place with the Community & Voluntary Sector to share the work of integrated placed based working and this can be used to support their engagement around future priorities.

5.14 The outline timeline for refreshing the Health & Wellbeing Strategy is given below:

Publication of JSNA to inform Strategy	September 2019
Health & Wellbeing Board agree Strategic Framework & refresh process	September 2019
Joint Workshop between Health & Wellbeing Board and Integrated Place Partnership	October/November 2019
Discussion of Strategic Framework and priorities at Community Safety Partnership & LSCB Executive Group	September to November 2019
Engagement of Community & Voluntary sector partners with Integrated Placed Based working and future priorities	October/November 2019
Draft Health & Wellbeing Strategy developed and shared with	December 2019
Light touch public consultation process on the refreshed Health & Wellbeing Strategy	January/February 2020

Final Health & Wellbeing Strategy shared with STP and CCG	February 2020
Final Health & Wellbeing Strategy endorsed at Health & Wellbeing Board	March 2020

6. **RECOMMENDATIONS**

The Health & Wellbeing Board is asked to endorse that:

- 6.1 The strategic objectives of the Integrated Place Partnership should form the strategic framework for the new Health & Wellbeing Strategy. These are:
- Building Community Capacity and Resilience
 - Prevention and Healthy Lifestyles
 - Early Access to Advice and Information
 - Integrated Care and Support Pathways
- 6.2 The new Health & Wellbeing Strategy should include 'improving outcomes for giving every child the best start in life' and 'improving outcomes for complex vulnerable groups'; and
- 6.3 Approve the process for refreshing priorities against the above framework.

7. **PREVIOUS MINUTES**

N/A.

8. **BACKGROUND PAPERS**

N/A.

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